

ADULT SOCIAL CARE SCRUTINY COMMISSION REPORT

**Leicester, Leicestershire, and Rutland Living Well
with Dementia Strategy Update**

Cllr Sarah Russell – Deputy City Mayor – Lead for Adult
Social Care

Martin Samuels – Strategic Director – Social Care &
Education

Date 16 June 2022

Wards Affected: All

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1. Purpose

- 1.1 To provide the Adult Social Care Scrutiny Commission with an update on key aspects of the current Leicester Leicestershire and Rutland (LLR) Living Well with Dementia Strategy, whose aim is to identify and better support latest local needs.

2. Summary

- 2.1 The original Living Well with Dementia Strategy 2019-2022 was agreed through joint working and is underpinned by guiding principles from the NHS Well Pathway for Dementia, which has been adopted locally.
- 2.2 Due to unprecedented circumstances caused by the pandemic it was decided by the joint LLR Dementia Programme Board (DPB) to extend the strategy by an additional year, to allow for more time to plan the review and reflect on priorities that should be addressed.
- 2.3 The refreshed strategy is to be implemented from October 2023.
- 2.4 The Strategy refresh will be project managed by a subgroup of the Dementia Programme Board. This is comprised of members and commissioners from the three local authorities and the CCG, plus members of the Board not from statutory authorities. The Board has overall responsibility to produce the strategy.
- 2.5 At this stage, The Board has agreed 7 'Big Ticket Items' (appendix 1) which will be at the forefront of the review and the focus of its work for the next 12 months. The items have been agreed through a consideration of emerging priorities and existing gaps in the system. Additional funding from NHS underspend has been made to the board to support its work.
- 2.6 Each Big-Ticket item will have its own work stream, which will report back to the DPB. Actions required will depend on each workstream, however the method of using pre-existing data and insights through professional stakeholder engagement will be optimised. Furthermore, considerations for consulting with individuals accessing services are to be made.
- 2.7 The 'Big Ticket Items' are anticipated to be at the forefront of our work for the next 12 months, some will be carried forward depending on progress made. New priorities will also be identified for inclusion as we progress with the strategy review.

3. Recommendations

3.1 The Adult Social Care Scrutiny Commission is recommended to:

- a) note the content of the report and to provide comment/feedback.

4. Report

4.1 The strategy refresh process will include revisiting previous actions, looking at new policy nationally and locally, engaging with people affected by dementia and consulting upon proposed recommendations.

4.2 The Dementia Strategy Refresh Task and Finish group are planning to adhere to the below timeframe to progress with the review:

Action	Timeframe
Progress actions as required by each 'Big Ticket Item' work package.	Apr 2022-Jan 2023 In progress
Review the priorities currently described in the strategy and identify which priorities should be carried forward and what achievements have been made.	Apr 2022-Sept 2022 In progress
Engage with professional stakeholders, people affected directly by dementia, carers etc, analyse/collate feedback.	Sept 2022-Jan 2023
Draft strategy	Jan 2023-Mar 2023
Conduct equalities and other impact assessments and consider approaches to equalities management by varied organisations, regarding new recommendations made by the strategy	Mar 2023-May 2023
Final draft of strategy out for consultation	May 2023-Jun 2023
Gain approval from partner organisations (City and County Councils, CCG, ICS Boards etc)	Jun 2023-Aug 2023
Launch new Strategy 2023 – 2026	Aug 2023-Oct 2023 (some room for project float considered)

4.3 The current dementia strategy can be accessed on our website through the link below.

[living-well-with-dementia-strategy-2019-2022-accessible-version.pdf \(leicester.gov.uk\)](https://www.leicester.gov.uk/living-well-with-dementia-strategy-2019-2022-accessible-version.pdf)

4.4 The monitoring of the current strategy is achieved through:

- Dementia Programme Board highlight reports submitted by member organisations and reviewed by the board during each meeting
- Partner organisation reporting through own governance structures
- The work of the Dementia Programme Board, including strategy implementation, is reported through the Integrated Care System Mental Health Design Group.

4.5 As the strategy review progresses, further reports will be brought as necessary through Adult Social Care and Public Health governance processes, including lead member briefings and Scrutiny Commissions. . Once in final draft format, the strategy document will be subject to consultation and sign off through relevant Leicester City Council governance procedures.

4.6 The finalised version of the Dementia Strategy will also be signed off by Leicestershire County Council and Rutland County Council through their governance processes. NHS sign off will be through the ICS governance process which will require review of the following boards:

- Mental Health and Dementia Design Group
- Clinical Executive
- System Executive
- ICB

4.7 At this early stage of the review, achievements including the following can be noted. Others will be noted in the new strategy.

- The increase in diagnosis rates which occurred pre pandemic; unfortunately this was negatively impacted after 2020, however LLR still remains above the national ambition of two thirds of people with dementia having a diagnosis (City rates are over 70%). This will remain a priority going forward.
- Enhanced partnership working which has seen the memory pathway from memory concerns through to end of life achieve greater harmonisation. More emphasis on joining with End of Life work will be made going forward.
- Increased Public Health involvement in the work of the Dementia Programme Board – updated JSNAs for dementia are in progress
- Work within primary care to roll out dementia friendly GP practices
- A consistent support service model commissioned across LLR
- Key lifestyle messages are promoted
- Opportunities to get involved in research are promoted
- Dementia diagnosis toolkit has been piloted with care homes
- Awareness raising of dementia across numerous settings
- UHL dementia friendly wards and ED
- Dementia friendly care homes
- A range of other services, including for carers
- Care Navigators, Social Prescribers
- The Dementia Guide information offer
- Dementia Friendly Communities
- Admiral Nurses
- Advanced care planning

4.8. The implementation plan for the reviewed strategy will consist of priorities and actions as is the case with the 2019-2022 strategy. This will be embedded in the reviewed strategy and is key to its development.

4.9 £416,000 of non-recurrent NHS additional funding has been made to support improvements in dementia support across the system. This breaks down as follows:

- £100,000 to LPT to address waiting lists for memory assessment (additional recruitment)
- £17,000 to develop a predictive modelling tool to identify at risk patients
- £59,000 to enhance the commissioned dementia support services across LLR
- £240,000 for a small grants scheme to support local organisations to deliver support to people and carers living with dementia

4.10 Phase 1 of the grants process (less than £5,000) has just closed with 21 bids received. These will be evaluated, and awards made by the end of June.

4.11 Phase 2 (up to £25,000) will begin in July and bids evaluated in September.

5. Scrutiny Overview

The Adult Social Care Scrutiny Commission receive bi-annual updates on the dementia portfolio.

6 Financial

The outline of this strategy in itself does not generate any immediate financial implications. Some of the Big-Ticket items referenced in Appendix 1 to this report will relate to the grant funding available to support the outcomes sought through the Dementia Strategy. In this regard there is additional funding that has been made available through CCG partnership working to support the delivery of these outcomes.

Matt Cooper – Business Manager – 37 2145

7 Legal

It is understood there will be consultation on the proposed changes to the strategy. Consultation advice should be sought as required and before a decision is made

The Authority has a legal obligation under section 149 Equality Act 2010 to have due regard to the need to eliminate discrimination, advance equality, and foster good

relations between those with a protected characteristic (pregnancy and maternity, age discrimination, disability, gender reassignment, marriage and civil partnerships, race, religion or belief, sex and sexual orientation) and those who do not share it. These matters must form an integral part of the decision making processes in relation to the Dementia Strategy. The Authority will engage with service users and representative groups, and use the information and views gathered to assess the equality impact of any proposals made by the Authority relation to service provision.

Mannah Begum, Principal Solicitor (Commercial & Contracts Legal) Ext 1423

8 Equalities

Under the Equality Act 2010, public authorities have a Public Sector Equality Duty (PSED) which means that, in carrying out their functions, they have a statutory duty to pay due regard to the need to eliminate unlawful discrimination, harassment and victimisation, to advance equality of opportunity between people who share a protected characteristic and those who don't and to foster good relations between people who share a protected characteristic and those who don't.

Protected Characteristics under the Equality Act 2010 are age, disability, gender reassignment, marriage and civil partnership, pregnancy and maternity, race, religion or belief, sex, sexual orientation.

The protected characteristics mostly associated with dementia will of course be age (older adults) and disability, however people with dementia will be from across all protected characteristics. The way that people experience dementia will depend on a variety of factors therefore the progression of the condition will be different.

Living with dementia, and supporting loved ones with dementia, can be challenging. Initiatives that aim to improve services, and access to them should lead to positive impacts.

The report mentions that equality impact assessments will be undertaken as the Strategy Refresh review progresses, this should enable the consideration of equality so as to ensure there is no unintended disproportionate negative impact for anyone with any specific protected characteristics

The EIAs should also be used as a tool to explore opportunities for positive impacts which have not already been identified. Equality impact assessments are an iterative process that should be revisited throughout the decision-making process and updated to reflect any feedback/changes due to consultation/engagement as appropriate. Engagement with people living with dementia and their carers across the area to understand their experiences of the health and social care system to inform future work should be accessible and inclusive.

Equalities Officer, Surinder Singh, Ext 37 4148

9 Climate Change and Carbon Reduction Implications

There are limited climate emergency implications directly associated with this report. However, as service delivery generally contributes to the council's carbon emissions, impacts can be managed through measures such as encouraging sustainable staff travel behaviours, using buildings efficiently and following sustainable procurement guidance, as applicable to the service.

Aidan Davis, Sustainability Officer, Ext 37 2284

10. Background Papers

The current dementia strategy can be accessed on our website through the link below.

[living-well-with-dementia-strategy-2019-2022-accessible-version.pdf \(leicester.gov.uk\)](https://www.leicester.gov.uk/living-well-with-dementia-strategy-2019-2022-accessible-version.pdf)

11. Appendices

Appendix 1

LLR JOINT DEMENTIA STRATEGY BIG TICKET ITEMS 2022- PROGRESS UPDATE – MAY 2022

Big Ticket Item 1	Progress	Outcome
Learning from the Pandemic	<ul style="list-style-type: none">• focused session at the DPB meeting of 17 May•	<ul style="list-style-type: none">• a 'lessons learnt' document and key actions to inform future emergency planning and subsequently recovery planning to be produced
Big Ticket Item 2	Progress	Outcome
Supporting people waiting for a diagnosis of dementia	<ul style="list-style-type: none">• Recruitment to posts within the Memory Assessment Service continues.• Grant programme designed and launched April 22	<ul style="list-style-type: none">• Impact of interventions to be evaluated

Big Ticket Item 3

Improving the quality of personal care delivered in residential or home-based settings.

Progress

- Scoping of proposed Admiral Nurse (AN) project working within residential care settings across LLR being undertaken as part of BTI#4

Outcome

-
- An AN service to support care homes to be commissioned

Big Ticket Item 4

Exploring the potential for more Admiral Nurse services to support greater integration and joint working of services for people with dementia and their carers.

Progress

- Review of LLR provision undertaken
- Analysis of PCN populations being undertaken with MLCSU to inform evidence of need
- Business case/specification being prepared for organisations to use to seek approval/funding

Outcome

- A consistent AN service to be commissioned across LLR

Big Ticket Item 5

Bringing a consistent approach to training and development.

Progress

- Not started yet due to lack of capacity

Outcome

- A standard training and development offer to be agreed and promoted

Big Ticket Item 6

Increasing dementia diagnosis rates

Progress

- MLCSU supporting commissioners to interrogate dementia dashboard to be able to undertake analyses of data to case find or target low referring practices
- Analysis of GP Frailty registers to be undertaken to identify

Outcome

- More people to receive a diagnosis and subsequent support

people who may at risk
of dementia

LLR JOINT DEMENTIA STRATEGY – ADDITIONAL WORK

Big Ticket Item 7

Understanding the needs of people with young onset dementia

Progress

- T&F group looking at data around numbers of people with young onset dementia known to services to inform gap analysis and strategic intentions

Outcome

- People with young onset dementia will receive parity of service

Appendix 2 – Presentation to Adults Social Care Scrutiny Commission 16th June 2022



Dementia
Presentation to ASC